













# Director of Housing Choice Voucher Programs



# The Opportunity

King County Housing Authority, the largest affordable housing provider in the Pacific Northwest, is seeking the next leader for its Housing Choice Voucher (HCV) programs. As a key position on KCHA's senior leadership team, the Director oversees KCHA's largest housing division, administering rental subsidies for over 13,500 households. The Director works closely with a broad array of both internal and external stakeholders to address regional housing challenges. As a Moving to Work (MTW) Housing Authority, KCHA has significant flexibility in shaping HCV policies and procedures to achieve its goals.

# **About King County**

Located on Puget Sound in Washington State, and covering 2,134 square miles, King County has a population of just over 2.25 million people and ranks as the 13th most populous county in the nation. The County is an increasingly diverse and dynamic community with a global flavor, a growing economy and an environment where people and businesses can thrive. The County includes 39 cities and has emerged as an international travel destination, with over 100 languages spoken in the region and 30 million visitors annually. Home to the University of Washington, Amazon, Microsoft, the Seattle Seahawks and Boeing, this is an area that appeals to dynamic and progressive thinking companies and individuals. Its moderate climate encourages a wealth of year-round outdoor activities and its world-class symphony, opera and regional theaters contribute to a vibrant cultural scene.

# The King County Housing Authority

The King County Housing Authority serves all of King County out—side of the cities of Seattle and Renton, including 37 suburban jurisdictions and unincorporated areas of the County. KCHA is a national leader in providing innovative and effective solutions for regional housing challenges. Its vision is that all residents of King County have quality, affordable housing.

The goals of the Housing Authority include:

- Preserving, expanding and equitably distributing the region's supply of affordable housing.
- Promoting self-sufficiency, including education, health and selfempowerment outcomes
- Helping the region end homelessness
- Revitalizing low income neighborhoods
- Reducing operational impacts on the region's environment

Since its establishment in 1939, the Authority has played a key role in providing affordable housing options for residents of the metropolitan region surrounding Seattle. With a diversified real estate portfolio and close working partnerships with local communities and nonprofit organizations, KCHA delivers affordable housing and related services that support housing stability, education and health outcomes, job training and financial self-sufficiency for more than 55,000 of the region's lower income residents.

The Authority has a staff of 440 FTEs distributed between field offices and KCHA's central administrative office in Tukwila.

#### The Position

The individual selected for this role will, under the supervision of the Deputy Executive Director for Housing Assistance Programs, oversee KCHA's Housing Choice Voucher Programs, developing goals and objectives, monitoring progress, setting budgets, managing contracts, supervising all Department personnel and assuring compliance with government regulations. The work will involve setting policies and determining program approaches in consultation with the Deputy Executive Director for Housing Assistance Programs and the Executive team. Specifically, the Director shall be responsible for:

- Collaborating with the Executive Team and the Deputy Executive Director for HUD Programs to develop department goals and initiatives, to design new programs and approaches, and to assess progress.
- Developing the annual HCV department budget and monitoring financial results on an ongoing basis.
- Directing the Department's leadership team in supervising and administering all aspects of program operation including monitoring utilization levels, determining payment standards, assessing field inspection quality, overseeing client case management, housing stability and participant outcomes, maintaining good landlord relations, and assuring compliance with HUD requirements.
- Oversees the Department's business processes, including development of efficient and effective workflow, quality assurance and provision of appropriate technology support for program staff.
- Assigning, leading, training and auditing the work of staff; recommending merit recognition, promotions and disciplinary actions, adjudicating grievances; recruiting, coaching, counseling and evaluating staff performance.

# The Department

Headquartered in Tukwila, Washington with a staff of 83, the Housing Choice Voucher Department administers vouchers for over 13,500 households, including over 3,000 port-in households from other jurisdictions. The Department's 2021 budget is \$227 million

King County Housing Authority has been a Moving to Work (MTW) agency since 2003. This has enabled an extensive list of innovative practices, including multi-tiered small area payment standards, a locally designed rent structure, risk-based inspection protocols, and close partnerships with the region's behavioral and veteran healthcare systems and community-based service providers to house targeted populations.

KCHA's HCV programs have seen significant growth in recent years. Over the past two years KCHA has been awarded 726 additional Special Purpose Vouchers targeted to disabled individuals, homeless veterans and youth, and families engaged with the child welfare system. In all, almost 4,000 of KCHA's vouchers are targeted to special needs populations.

KCHA has also helped pioneer the next generation of mobility programs. Partnered with Harvard University's Opportunity Insights initiative, the Community Moves to Opportunity (CMTO) project has garnered national recognition and is serving as the model for HUD's new mobility initiative.

HCV works closely with landlords and partner social service agencies to ensure leasing success, remove housing barriers, and support housing stability. The Authority coordinates HCV assistance with over 70 non-profit owned housing projects and works in close coordination with King County government to support a development pipeline of permanent supportive housing.

The HCV department has strong internal partnerships with other key departments within KCHA. These include Research and Evaluation, Public Housing, Homeless Housing Initiatives, Resident Services and Information Technology. The Authority's HUD programs currently utilize the TenMast software platform but we anticipate migrating in the near future to an alternative software package. The new Director will be closely involved in the selection and implementation of the new system.





### The Ideal Candidate

The King County Housing Authority is seeking a professional leader of excellent reputation and character. The ideal candidate will have a number of traits and experience:

- Top candidates will have a strong background in affordable housing including an in depth understanding of laws, rules and regulations, policies and procedures related to HUD's federally subsidized housing programs.
- The ability to analyze and develop innovative approaches to mission, including a strong understanding and commitment regarding racial equity issues in our community, will be crucial. Strong communication skills, both spoken and written, are an important competency.
- Successful candidates will be collaborative and strategic thinkers with an ability to see the larger picture as well as the smaller tasks necessary for HCV program success.
- The successful candidate will have a strong intellect, an innate curiosity, and a high degree of emotional intelligence. Excellent interpersonal skills are essential as the successful candidate will establish and nurture relationships with internal and external stakeholders and staff.
- The culture of KCHA is team-centric and highly collaborative. The successful candidate should have demonstrated success working in a diverse environment and community, have a commitment to low-income and special needs families and bring an unquestioned integrity to the position. Top candidates will thrive in a strong team environment.
- A strong leader who communicates a sense of mission and vision, backed by the ability to establish and accomplish goals and objectives. Brings a proven track record of delivering results, designing innovative programs, and leading diverse groups of people to sustain a high performing operation is critical.

# **Experience and Education**

Any combination of experience and education that would likely provide the required knowledge and abilities will be considered. A typical way to obtain the qualifications and competencies is:

Education: A Bachelor's degree in social work, human services, public administration, or other relevant field.

Experience: A minimum of five years of experience with Section 8 and/or low-income housing, or an equivalent combination of education and experience.

## The Compensation

The annual salary range for this at-will, exempt position is \$105,877 to \$141,610. KCHA offers an outstanding benefits package, including Washington Public Employees' Retirement System (PERS).

#### The Recruitment Process

Interested candidates should apply by February 8, 2021. Electronic submissions should be submitted online at <a href="https://www.kcha.org/employment">www.kcha.org/employment</a> and should include a compelling cover letter, a comprehensive résumé, and three professional references.

The KCHA will review candidate résumés with interviews tentatively scheduled for early March, with some flexibility possible.

Interested candidates are encouraged to contact Sarah Crane, Senior Recruiter, by email at <a href="mailto:sarahcr@kcha.org">sarahcr@kcha.org</a> with confidential inquiries and questions regarding the recruitment process.